FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Air Force Aid Society, Inc.

Opinion

We have audited the financial statements of Air Force Aid Society, Inc. (the Society), which comprise the statement of financial position as of December 31, 2022, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as of December 31, 2022, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Society and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Society's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control. Accordingly, no such opinion is expressed.
- evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Society's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Prior Period Financial Statements

The financial statements of the Society as of December 31, 2021 were audited by other auditors whose report dated September 6, 2022 expressed an unmodified opinion on the December 31, 2021 financial statements.

Washington, DC

November 29, 2023

Marcun LLP

STATEMENTS OF FINANCIAL POSITION

DECEMBER 31, 2022 AND 2021

	2022	2021
Assets		
Cash and cash equivalents	\$ 1,414,722	\$ 1,023,465
Investments	217,702,290	258,373,806
Emergency assistance and education loans receivable, net	3,445,767	2,426,386
Promises to give	36,513	194,150
Other assets	722,510	396,290
Property and equipment, net	53,930	68,068
Total Assets	<u>\$ 223,375,732</u>	\$ 262,482,165
Liabilities and Net Assets		
Liabilities		
Accounts payable and accrued expenses	\$ 457,969	\$ 568,718
Refundable advances	216,250	1,950,600
Taxes payable	250,515	
Other liabilities	578,639	505,593
Total Liabilities	1,503,373	3,024,911
Net Assets		
Without donor restrictions	219,859,580	256,889,822
With donor restrictions	2,012,779	2,567,432
Total Net Assets	221,872,359	259,457,254
Total Liabilities and Net Assets	\$ 223,375,732	\$ 262,482,165

STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

	2022	2021
Operating Revenues		
Contributions:		
Air Force Assistance Fund	\$ 802,524	\$ 1,382,283
Other donations	4,045,228	1,984,789
Donated non-financial assets	397,562	359,565
Total Contributions	5,245,314	3,726,637
Investment return designated for current operations	723,317	8,742,400
Other	6,481	
Net assets released from restrictions	267,108	219,202
Total Operating Revenues	6,242,220	12,688,239
Expenses		
Program services:		
Emergency assistance	5,396,777	4,447,078
Educational assistance	3,123,817	5,860,391
Community enhancement	1,144,433	1,955,099
Total Program Services	9,665,027	12,262,568
Supporting services:		
Management and general	2,446,905	1,886,123
Fundraising	1,169,635	876,083
Total Supporting Services	3,616,540	2,762,206
Total Expenses	13,281,567	15,024,774
Change in Net Assets From Operations	(7,039,347)	(2,336,535)
Nonoperating activities:		
Investment return net of amounts designated for current operations	(29,990,895)	33,971,513
Change in Net Assets Without Donor Restrictions	(37,030,242)	31,634,978
Activities with donor restrictions:		
Contributions	7,400	241,819
Endowment investment return	(294,945)	254,868
Net assets released from restrictions	(267,108)	(219,202)
Change in Net Assets With Donor Restrictions	(554,653)	277,485
Change in Net Assets	(37,584,895)	31,912,463
Net Assets, Beginning of Year	259,457,254	227,544,791
Net Assets, End of Year	\$ 221,872,359	\$ 259,457,254

STATEMENT OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED DECEMBER 31, 2022

-	Program Services						Supporting Services									
		Emergency Assistance		Education Assistance		ommunity hancement	То	tal Program Services		lanagement nd General	Fı	ındraising	Tota	al Supporting Services		Total
-		15515141100						20111000		ila Seneral		and a sound		20111005	-	10001
Grants and conversions	\$	3,184,895	\$	2,410,422	\$	925,696	\$	6,521,013	\$		\$		\$		\$	6,521,013
Salary and benefits		1,466,075		472,536		145,396		2,084,007		1,401,454		553,312		1,954,766		4,038,773
Occupancy		133,787		43,122		13,268		190,177		127,892		50,493		178,385		368,562
Charity events										29,000		188,248		217,248		217,248
Depreciation and amortization		10,639		3,429		1,055		15,123		10,171		4,015		14,186		29,309
IT Systems upgrade/maintenance		178,763		57,618		17,729		254,110		170,884		67,467		238,351		492,461
Maintenance agreements/contract		102,585		33,065		10,174		145,824		98,062		38,717		136,779		282,603
Professional services		111,214		35,846		11,029		158,089		106,311		41,973		148,284		306,373
Marketing										250,821		148,972		399,793		399,793
Miscellaneous		143,700		47,019		13,698		204,417		186,591		52,129		238,720		443,137
Office expenses		27,077		8,499		2,615		38,191		25,205		9,952		35,157		73,348
Accounting fees										4,148				4,148		4,148
Insurance		13,419		4,325		1,331		19,075		12,828		5,064		17,892		36,967
Travel		24,623		7,936		2,442		35,001		23,538		9,293		32,831		67,832
Total Expenses	\$	5,396,777	\$	3,123,817	\$	1,144,433	\$	9,665,027	\$	2,446,905	\$	1,169,635	\$	3,616,540	\$	13,281,567

STATEMENT OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED DECEMBER 31, 2021

-	Program Services					Supporting Services									
		Emergency		Education		Community	То	tal Program		Ianagement	En	n duaisin a	Tota	al Supporting	Total
-	I	Assistance	1	Assistance	EI	hancement		Services	a	nd General	гu	ndraising		Services	 Total
Grants and conversions	\$	2,634,697	\$	5,287,007	\$	1,779,150	\$	9,700,854	\$		\$		\$		\$ 9,700,854
Salary and benefits		1,266,956		408,358		125,649		1,800,963		1,184,514		478,162		1,662,676	3,463,639
Occupancy		130,522		42,069		12,944		185,535		124,769		49,260		174,029	359,564
Charity events												90,896		90,896	90,896
Depreciation and amortization		14,002		4,513		1,389		19,904		13,385		5,284		18,669	38,573
IT Systems upgrade/maintenance		188,719		60,827		18,716		268,262		180,401		71,225		251,626	519,888
Maintenance agreements/contract		53,060		17,102		5,262		75,424		50,722		20,026		70,748	146,172
Professional services		41,039		13,227		4,070		58,336		39,230		15,488		54,718	113,054
Marketing										127,101		115,604		242,705	242,705
Miscellaneous		72,929		13,625		3,715		90,269		78,474		14,138		92,612	182,881
Office expenses		23,203		6,588		2,027		31,818		19,540		7,715		27,255	59,073
Accounting fees										47,004				47,004	47,004
Insurance		11,112		3,581		1,102		15,795		10,622		4,194		14,816	30,611
Travel		10,839		3,494		1,075		15,408		10,361		4,091		14,452	 29,860
Total Expenses	\$	4,447,078	\$	5,860,391	\$	1,955,099	\$	12,262,568	\$	1,886,123	\$	876,083	\$	2,762,206	\$ 15,024,774

STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

	2022	2021
Cash Flows From Operating Activities		
Change in Net Assets	\$ (37,584,895)	\$ 31,912,463
Adjustments to reconcile change in net assets to net cash	Ψ (37,501,055)	ψ 31,91 2 ,103
used in operating activities:		
Stock gifts	(2,908)	(3,925)
Depreciation and amortization	29,309	38,573
Bad debt expense	27,507	27,093
Net realized and unrealized loss (gain) on investments	32,128,913	(38,462,519)
Changes in assets and liabilities:	32,120,713	(30,402,317)
Emergency assistance and education loans receivable	(1,019,381)	(489,010)
Promises to give	157,637	(122,591)
Other assets	(326,220)	(324,150)
Accounts payable and accrued expenses	(110,749)	295,690
Refundable advances	(1,734,350)	(152,514)
Taxes payable	250,515	(132,314)
• •		(56.047)
Other liabilities	73,046	(56,047)
Net Cash Used In Operating Activities	(8,139,083)	(7,336,937)
Cash Flows From Investing Activities		
Purchases of investments	(84,160,926)	(172,968,193)
Proceeds from sales and maturities of investments	91,149,918	182,012,647
Purchases of property and equipment	(15,171)	(20,160)
Net Cash Provided By Investing Activities	6,973,821	9,024,294
Net (Decrease) Increase in Cash and Cash Equivalents	(1,165,262)	1,687,357
Cash and Cash Equivalents, Beginning of Year	2,945,432	1,258,075
Cash and Cash Equivalents, End of Year	\$ 1,780,170	\$ 2,945,432
Cash and Cash Equivalents As Reported on the Statement of Financial Position		
Cash and cash equivalents	\$ 1,414,722	\$ 1,023,465
•	365,448	1,921,967
Cash and cash equivalents held within investments		1,921,907
Total Cash as Report of the Statement of Financial Position	\$ 1,780,170	\$ 2,945,432

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 1 - NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES

NATURE OF ACTIVITIES

The Air Force Aid Society, Inc. (the Society) is designated as the official charity of the United States Air Force (USAF or Air Force) and is incorporated under the laws of Virginia as a private, nonprofit organization. Its three-pronged charter promotes the Air Force mission by providing emergency financial assistance to Air Force and Space Force members and their families, sponsoring education assistance programs and offering a variety of base community enhancement programs that impact member/family welfare.

The Society operates worldwide at every major USAF installation. The Society's programs to provide relief loans and grants are administered, in part, by the USAF Airman and Family Readiness Centers located at these bases.

PROGRAM SERVICES

The Society's operations include the following programs services:

Education Assistance: Educational assistance includes the following programs -see Note 7:

General H.H. Arnold Education Grant Program: This program provides needs-based grants to sons, daughters and spouses of Air and Space Force members who are enrolled full time in undergraduate programs. The amount of the grant a student receives is based on the financial need of the family and ranges from \$500 to \$4,000.

Merit-based Scholarships: In addition to needs-based grants, the Society also provides \$2,500 and \$5,000 merit-based scholarships to the top incoming college and university freshman students. The selection process involves the evaluation of cumulative GPA, high school transcripts and written essay on a specific topic designated by the Society.

Emergency Assistance

This program provides interest free loans and grants to Air and Space Force members, retirees and widows based on the individual situation. These loans and grants are provided to meet immediate financial needs in an emergency situation as a step toward a lasting solution to a problem. Eligible members may apply through a Standard of Falcon Loan application. The Society started the Falcon Loan program in March 2008 to make emergency assistance funds readily accessible to Air and Space Force members in need by streamlining the application process. The Falcon Loan program provides interest-free loans of up to \$1,000 to assist with emergency financial needs.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 1 - NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

PROGRAM SERVICES (CONTINUED)

Community Enhancement

This program includes individual programs in four main areas: Child Care, Parenting, Readiness (car safety checks) and Spouse/Youth (education/orientation/job skills). These programs are designed to improve quality of life and meet current and emerging needs of Air Force members during all stages of their career/life.

SUPPORTING SERVICES

The Society's operations include the following supporting services:

Management and General

Management and general expenses include those costs that provide for the overall support and direction of the Society.

Fundraising

Fundraising activities include providing support materials for the Air Force Assistance Fund (AFAF) Campaign, in addition to publicizing and conducting other fundraising activities that may involve soliciting contributions from individuals, corporations and others. These costs also include the costs of the Society's biggest fundraising event, the U.S. Air Force Charity Ball, which generated \$606,549 and \$556,546 for the Society, net of all event expenses, during the years ended December 31, 2022 and 2021, respectively.

A summary of the Society's significant accounting policies follows:

BASIS OF PRESENTATION

The financial statement presentation follows the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC). As required by the Non-Profit Entities Topic of the FASB ASC, the Society is required to report information regarding its financial position and activities according to two classes of net assets: net assets with donor restrictions and net assets without donor restrictions.

Net Assets With Donor Restrictions

Net assets with donor restrictions consist of assets whose use is limited by donor-imposed time and/or purpose restrictions. The Society reports gifts of cash and other assets as revenue with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When donor restriction expires, that is, when a stipulated time

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 1 - NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

BASIS OF PRESENTATION (CONTINUED)

Net Assets With Donor Restrictions (continued)

restriction ends or purpose restriction is accomplished, the net assets are reclassified as net assets without donor restriction and reported in the statements of activities as net assets released from restrictions. Contributions with donor-imposed restrictions that are met in the same year as received are reported as revenues without donor restrictions.

Net Assets Without Donor Restrictions

Net assets without donor restrictions include those net assets whose use is not restricted by donors, even though their use may be limited in other respects, such as by board designation. These net assets of the Society consisted only of undesignated net assets, which are funds currently available to support the Society's daily operations.

CASH AND CASH EQUIVALENTS

Cash on-hand, deposits in banks and short-term highly liquid debt are considered to be cash and cash equivalents as the investments can be sold prior to maturity, although some may generate an early withdrawal penalty. Money market investments managed at the discretion of the investment manager are considered to be investments.

INVESTMENTS

Investments consist of common stock and bond index funds, U.S. Treasury bills, corporate bonds and government agency securities, real estate funds, hedge funds, private equity and debt funds, master limited partnership (MLP) funds and money market funds. All investments are carried at fair value and are held for long-term purposes to provide continuous funding in support of the Society's mission. Management estimates of the fair value of alternative investments are based on the net asset value unless additional adjustments are deemed warranted by management. The net asset values are provided by the fund administrators and external investment managers and may include information based on historical cost appraisals, obtainable prices for similar assets or other estimates.

FINANCIAL RISK

The Society maintains demand deposits with commercial banks and money market funds with financial institutions. At times, certain balances held within these accounts may not be fully guaranteed or insured by the U.S. federal government. The uninsured portions of cash and money market accounts are based solely by the assets of the underlying institution. As such, the failure of an underlying institution could result in financial loss to the Society.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 1 - NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

FINANCIAL RISK (CONTINUED)

The Society also invests funds in a professionally managed portfolio that contains various securities detailed in Note 2. The portfolio includes funds that invest in domestic and international equities, fixed income securities, real estate, hedge funds, private equity funds, private debt funds and master limited partnership (MLP) funds, which are reported at their estimated fair value as determined by the fund managers. Management believes the fund managers' estimates to be reasonable approximations of the fair values of these investments. Such investments are exposed to various risks, such as fluctuations in market value and credit risk. Thus, it is at least reasonably possible that changes in these risks in the near term could materially affect investment balances and the amounts reported in the financial statements.

EMERGENCY ASSISTANCE AND EDUCATION LOANS RECEIVABLE

Loans receivable are reviewed for potential write off when the loan is 90 to 120 days past due. Bad debt expense was \$608 and \$27,093 as of December 31, 2022 and 2021, respectively. The Society estimated an allowance for doubtful accounts based on management's experience and collection efforts, which amounted to \$19,861 and \$65,591 as December 31, 2022 and 2021, respectively.

PROPERTY AND EQUIPMENT

Purchases of property and equipment in excess of \$1,000 are capitalized. Depreciation of property is provided on the straight-line basis over the estimated service lives of the assets, which range from three to eight years. Capitalized software is included in property and equipment and is amortized over the estimated service life of the software, which is three years. Donated property is recorded at its fair value at the date of donation.

IMPAIRMENT POLICY

Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of long-lived assets is measured by a comparison of the carrying amount of the asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceed the estimated fair value of the assets. Assets to be disposed of are reportable at the lower of the carrying amount or fair value, less costs to sell. During the years ended December 31, 2022 and 2021, management did not consider the value of any property or equipment to be impaired.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 1 - NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

REFUNDABLE ADVANCES

Conditional grants for which the Society has received funding in advance are included as refundable advances until the donor-imposed conditions have been met. The donor-imposed conditions relate to future events and limited discretion over expenditures.

OTHER LIABILITIES

Other liabilities include employee wage and leave accruals, program grant liabilities and the present value of post-retirement life insurance benefits.

CONTRIBUTIONS

The Society receives contributions from Air and Space Force members through the Air Force Assistance Fund (AFAF) as well as other contributions that are received directly from individuals and organizations. The Society is one of four affiliates of the AFAF. The annual AFAF Campaign, which is managed within the Air Force, includes solicitation on behalf of the Society. Air and Space Force members can designate which affiliate will receive their donation and are encouraged to contribute through payroll deductions/allotment. This annual campaign is the primary source of donations to the Society and supports the "Airmen helping Airmen" philosophy on which the Society was founded.

Unconditional contributions (including those received through bequests and legacies) are recorded to net assets with or without donor restrictions, depending on the existence and/or nature of any donor restrictions. Contributions, including unconditional promises to give, cash or other assets, are reported at fair value at the date that there is sufficient verifiable evidence documenting that a promise was made by the donor and received by the Society. Conditional promises to give are recognized only when the conditions on which they depend are substantially met and the promises become unconditional. Assets received in connection with conditional promises are reported as refundable advances until such time the conditions are substantially met.

DONATED NON-FINANCIAL ASSETS

Donated services are recognized as conditions and expense in accordance with GAAP. To meet the criteria for recognition in the financial statements, contributions of donated services must: (a) create or enhance non-financial assets, or (b) require specialized skills, be performed by people with those skills, and would otherwise be purchased by the Society. Services provided by the USAF Airman and Family Readiness Center staff are not recorded in the accompanying statements of activities since they do not require specialized skills as defined by GAAP.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 1 - NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

DONATED NON-FINANCIAL ASSETS (CONTINUED)

As a result of the 2003 Defense Authorization Bill, the Department of the Air Force was authorized to pay for certain service costs for the Society. The Air Force has provided leased office space in Arlington, Virginia for the use of the Society starting September 1, 2018. The fair value of the donated office space was based on the actual leased rate per square foot provided by the Air Force and are utilized within the same year and have no conditions or restrictions upon the spaces use. The amounts have been recorded as offsetting contribution revenue and rent expense in the amount of \$368,562 and \$359,564 for the years ended December 31, 2022 and 2021, respectively. The amounts are allocated according to the Society's functional allocation policy and are spread amongst the various program areas included in the accompanying statement of functional expenses.

Additionally, the Society receives certain in-kind services related to it Charity Ball event held annually. The services include photography and event space and are valued at fair market value utilizing prevailing market rates and are conditioned upon the event occurring. The amounts have been recorded as offsetting contribution revenue and charity events expense totaling \$29,000 for the year ended December 31, 2022. The donated expense is included in management and general in the accompanying statement of activities.

In September 2020, the FASB issued ASU 2020-07, *Not-for-Profit Entities (Topic 958):* Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets, which requires a not-for-profit entity to present contributed nonfinancial assets in the statements of activities as a line item that is separate from contributions of cash or other financial assets. ASU 2020-07 also requires additional qualitative and quantitative disclosure about contributed nonfinancial assets received, disaggregated by category.

This ASU was adopted by the Society during the year ended December 31, 2022. The adoption of the ASU did not have a significant impact on the Society's financial statements since it does not receive significant contributed nonfinancial assets.

MEASURE OF OPERATIONS

The Society defines operations as all revenues and expenses that are an integral part of its current year programs and supporting activities. Investment returns (loss) net of the Society's aggregate board-authorized spending guideline, if any, plus the unexpended portion of the current year's contributions with donor restrictions are recognized as a non-operating activity.

The Society follows a total return spending guideline that is based on a 36-month moving average of the investment portfolio's monthly fair value. The long-term target for the spending guideline is set by the Finance Committee. The Finance Committee reviews the distribution rate and dollar amount annually and approved spending levels of 4.42% for 2022 and 4.43% for 2021.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 1 - NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

FUNCTIONAL EXPENSES

Expenses of the Society are reported on a functional basis, dividing costs between program services and support services. The Society uses a head count allocation system to spread certain operational expenditures, including staffing costs, across the five functional units of the organization.

USE OF ESTIMATES

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America (GAAP) requires management to make estimates and assumptions that affect certain amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

NOTE 2 - INVESTMENTS AND FAIR VALUE MEASUREMENTS

The Fair Value Measurement Topic of the ASU defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date and sets out a fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). Inputs are broadly defined under this topic as assumptions market participants would use in pricing an asset or liability. The input levels used for valuing investments are not necessarily an indication of risk.

Level 1

Unadjusted quoted prices in active markets for identical assets that the reporting entity has the ability to access at the measurement date. As required by the Fair Value Measurement Topic, the Society does not adjust to quoted prices for these investments even in situations where the Society holds a large position, and a sale could reasonably impact the quoted price.

Level 2

Inputs other than quoted prices within Level 1 that are observable for the asset, either directly or indirectly, and fair value is determine using models or other valuation methodologies. A significant adjustment to a Level 2 input could result in the Level 2 measurement becoming a Level 3 measurement.

Level 3

Inputs are unobservable for the asset and include situations where there is little, if any, market activity for the asset. The inputs into the determination of fair value are based upon the best information in the circumstances and may require significant management judgment or estimation. Investments that are included in this category are investments where fair value is not based on a net asset value (NAV) practical expedient. There were no Level 3 inputs for any assets held by the Society on December 31, 2022 and 2021.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 2 - INVESTMENTS AND FAIR VALUE MEASUREMENTS (CONTINUED)

Investments measured at fair value on a recurring basis by level within the hierarchy as of December 31, 2022:

	Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Investments Reported at Net Asset Value
Investments, at fair value and NAV: Money market funds Equity investment	\$ 987,879	\$ 987,879	<u>\$</u>	<u>\$</u>	\$
funds: Mutual funds – equity U.S. common stock	66,607,043 2,908	66,607,043 2,908			
Subtotal – Equity Investment Funds	66,609,951	66,609,951			
Fixed income funds: U.S. Treasury bills	15,686,339	15,686,339			
U.S. Treasury and federal agencies	2,200,359		2,200,359		
Corporate bonds Foreign bonds Mutual fund –	14,403,634 1,780,520		14,403,634 1,780,520		
aggregate bond Municipal bonds	247,805 139,307	247,805	139,307		
Subtotal – Fixed Income Funds	34,457,964	15,934,144	18,523,820		
Alternative funds: Private equity funds Hedge funds Real estate	71,375,341 21,993,356	==	==	==	71,375,341 21,993,356
investment trust Private debt funds	10,079,544 11,832,807				10,079,544 11,832,807
Subtotal – Alternative Investment Funds	115,281,048				115,281,048
Investments carried at Fair Value and NAV	217,336,842	<u>\$ 83,531,974</u>	<u>\$ 18,523,820</u>	<u>\$</u>	<u>\$ 115,281,048</u>
Investments, at cost: Cash Equivalents Total Investments	365,448 \$ 217,702,290				

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 2 - INVESTMENTS AND FAIR VALUE MEASUREMENTS (CONTINUED)

Investments measured at fair value on a recurring basis by level within the hierarchy as of December 31, 2021:

	Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Investments Reported at Net Asset Value
Investments, at fair value and NAV: Money market funds funds	<u>\$ 1,194,786</u>	<u>\$ 1,194,786</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>
Equity investment funds: Mutual funds – equity U.S. common	104,719,828	104,719,828			
stock	1,009	1,009			
Subtotal – Equity Investment Funds	104,720,837	104,720,837			
Fixed income funds: U.S. Treasury bills	824,837	824,837			
U.S. Treasury and federal agencies	30,192,174		30,192,174		
Corporate bonds	19,222,322		19,222,322		
Foreign bonds	1,755,516		1,755,516		
Mutual fund – aggregate bond Mutual fund – government	303,000	303,000			
obligations	38,919	38,919			
Municipal bonds	162,066		162,066		
Subtotal – Fixed Income Funds	52,498,834	1,166,756	51,332,078		
Alternative funds: Private equity funds	55,735,188				55,735,188
Hedge funds	22,536,479				22,536,479
Real estate investment trust	11 0/2 612				11 0/2 612
Private debt funds	11,943,613 7,764,503				11,943,613 7,764,503
MLP fund	57,599				57,599
Subtotal – Alternative Investment Funds	98,037,382				98,037,382
Investments carried at Fair Value and NAV	256,451,839	<u>\$ 107,082,379</u>	<u>\$ 51,332,078</u>	<u>\$</u>	\$ 98,037,382
Investments, at cost: Cash Equivalents	1 021 067				
Total Investments	1,921,967 \$ 258,373,806				
1 otal investments	<u>\$ 258,373,806</u>				

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 2 - INVESTMENTS AND FAIR VALUE MEASUREMENTS (CONTINUED)

The Society's investments in money market funds, mutual funds, common stock and U.S. Treasury bills are classified as Level 1 items given that they have quoted prices in active markets for identical assets at the measurement date.

The Society's investments in fixed income funds are classified as Level 2 investments as there are no quoted market prices in active markets for identical assets. The fixed income securities are priced using an outside pricing vendor. In determining the fair value of the investments, the custodian uses a market approach and prices assets using multiple prices, types of bid/offer, last traded, settlement, evaluated and the official primary exchange close-time pricing. Management believes the custodian's estimate to be a reasonable approximation of the fair value of the investments.

NAV is defined as the value of a fund that is reached by deducting the fund's liabilities from the market value of all its assets and then dividing the number of issued shares (or units of ownership). Depending on the type of fund and the nature of its assets, a variety of valuation techniques can be used to arrive at the market value of its assets. Investments recorded at net asset value consist of collective investment funds, private equity funds, real estate investment trusts, hedge funds, private debt funds and MLP fund for which fair value is determined using the NAV per share of the investments, as provided by the fund manager, and are not classified within the fair value hierarchy. Although no observable inputs are currently available for funds categorized at net asset value, audited fund financial statements are available for management's review.

The following presents further information regarding the composition of the Society's alternative investments as of December 31, 2022 and 2021:

Fund Type	D Investment Fund Name	December 31 2022 NAV	December 31 2021 NAV	December 31 2022 Unfunded Commitments	December 31 2021 Unfunded Commitments	Redemption Frequency and Notice
Private equity	Commonfund Capital Partners V \$	12,049,470	\$ 15,634,221	\$ 1,650,500	\$ 1,160,500	See (a) below
Private equity	Commonfund Natural Resources X	2,093,583	2,008,101	250,000	390,000	See (b) below
Private equity	Commonfund Natural Resources XI	1,939,561	1,270,514	540,000	960,000	See (b) below
Private equity	Commonfund Capital Venture					
	Partners XII	5,396,533	5,853,654	350,000	656,250	See (c) below
Private equity	Commonfund Capital Venture					
	Partners XIII	2,194,263	2,235,775	400,000	800,000	See (c) below
Private equity	Commonfund Capital International					
	Partners IX	1,450,809	1,280,660	348,750	656,250	See (d) below
Private equity	Adams Street 2015 Global Fund	5,294,794	6,802,491	498,575	644,000	See (e) below
Private equity	Adams Street 2016 Global Fund	4,883,747	5,515,625	707,682	1,121,000	See (e) below
Private equity	Adams Street 2017 Global Fund	5,200,084	5,592,852	805,328	1,097,000	See (e) below
Private equity	Adams Street 2018 Global Fund	3,764,091	3,467,031	917,700	1,662,500	See (e) below
Private equity	Adams Street 2019 Global Fund	1,748,937	1,361,146	648,943	1,303,993	See (e) below
Private equity	Adams Street 2020 Global Fund	1,223,973	717,209	858,786	1,579,886	See (e) below
Private equity	Adams Street 2022 Global Fund, LP	240,375		4,750,000		See (e) below
Private equity	Adams Street Co-Investment Fund IV	3,478,388	3,183,973	397,866	1,094,252	See (e) below

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 2 - INVESTMENTS AND FAIR VALUE MEASUREMENTS (CONTINUED)

Fund Type (continued)	Investment Fund Name	December 31 2022 NAV	December 31 2021 NAV	December 31 2022 Unfunded Commitments	December 31 2021 Unfunded Commitments	Redemption Frequency and Notice
Private equity	Adams Street Co-Investment					
	Fund V \$		\$	\$ 2,850,000	\$ 3,000,000	See (e) below
Private equity	Legacy Ventures Fund X	1,272,277	811,936	1,620,000	2,250,000	See (f) below
Private equity	Legacy Ventures Fund XI	174,877		4,800,000		See (f) below
Private equity	Arrowstreet Global Equity Fund	12,451,938				See (g) below
Private equity	Aleutian Fund	6,339,663				See (h) below
Real estate	UBS Trumbull Property Fund	10,079,544	11,636,670			See (i) below
Real estate	UBS Trumbull Property Income Fund	l	306,943			See (i) below
Hedge	Acadian Emerging Markets					
_	Equity Fund	4,868,169	7,566,960			See (j) below
Hedge	Caxton Global Investment Fund	6,264,525	4,916,973			See(k) below
Hedge	Renaissance	5,499,349	5,346,436			See (1) below
Hedge	Voya Mortgage Investment Fund	5,361,313	4,706,110			See (m) below
Private debt	Benefits Street Partners Debt Fund IV	3,997,115	4,424,656	175,780	219,739	See (n) below
Private debt	Varde Debt Fund XIII	3,294,505	2,074,991	120,000	1,305,000	See (o) below
Private debt	MCG SF Evergreen Fund					. ,
	(CAYMAN) LP	4,541,187	1,264,856	1,611,116	4,668,934	See (p) below
MLP	Lombard International/Harvest MLP					47
	Income III Fur		57,599			See (q) below
			A 00 00 00 00 00 00 00 00 00 00 00 00 00	0.00.011.006	A 24.500.504	
	<u>\$</u>	115,281,048	<u>\$ 98,037,382</u>	<u>\$ 23,811,026</u>	<u>\$ 24,569,504</u>	

- (a) Commonfund Capital Partners V: Commonfund Capital Partners V is a partnership that manages a broadly diversified multi-strategy program that provides access to U.S. private equity, global private equity and global venture capital investments. The Society is a limited partner in this partnership that strives to provide a solid return of capital. This is an illiquid investment and redemptions are not permitted. Quarterly distributions will be made by the partnership as individual investments reach maturity.
- (b) Commonfund Natural Resources X and Natural Resources XI: Commonfund Natural Resources X and Natural Resources XI are partnerships that manage a diversified natural resources investment program, focusing on investments in oil and natural gas production, oilfield services, power generation, energy infrastructure, mining and minerals extraction and other natural-resources related industries. The Society is a limited partner in these partnerships that will primarily seek to achieve long-term capital appreciation. This is an illiquid long-term investment and redemptions are not permitted. Quarterly distributions will be made by the partnerships as individual investments reach maturity.
- (c) Commonfund Capital Venture Partners XII and XIII: Commonfund Capital Ventures Partners XII and XIII funds seek long-term capital appreciation and superior risk-adjusted returns with a strategic focus on information technology with an early-stage bias, as well as healthcare investments and late-state technology. The Society is a limited partner in this illiquid long-term investment. As such, redemptions are not permitted. Quarterly distributions will be made by the partnership as individual investments reach maturity.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 2 - INVESTMENTS AND FAIR VALUE MEASUREMENTS (CONTINUED)

- (d) Commonfund Capital International Partners IX: The Commonfund Capital International Partners IX Fund is a multi-manager program that focuses on private equity investment opportunities in developed economies outside the United States. The focus of the CIP IX Fund is to find managers who seek to execute a proactive value-added approach, concentrating on private equity in growth equity and small/middle market and selectively on large leverage buyouts are not permitted. Quarterly distributions will be made by the partnership as individual investments reach maturity.
- (e) Adams Street Global Funds: The Adams Street Global Funds are partnerships designed to acquire limited partner interests in each of Adams Street US Funds, Adams Street Non-US Funds, and the Adams Street Direct Venture/Growth Funds, to create a globally diversified private equity portfolio that invests in venture capital, leveraged buyouts, mezzanine/subordinated debt and restructuring/distressed debt partnerships. The Co-Investment Fund invests in a portfolio of co-investments with private equity sponsors to generate long-term capital appreciation directly in equity, equity-related and debt securities of companies in buyout transactions and investments in growth-equity stage companies. The Society is a limited partner in these partnerships designed to provide diversified global private equity funds. This is an illiquid investment and redemptions are not permitted. Dividends will be paid out as investments in the funds mature.
- (f) Legacy Ventures Fund X: Legacy Ventures Fund X invests in highly sought after, early-stage venture capital funds which further invest in promising start-up companies. The Legacy Venture X fund is a Delaware limited liability company in which the Society subscribes to a set capital commitment level. Investor redemptions are not permitted from the fund, and distributions may be made at the manager's discretion as investments reach maturity.
- Arrowstreet Global Equity ACWI Trust Fund: Arrowstreet offers exposure to a diversified portfolio of global equities, from both developed and emerging markets. In identifying opportunities, Arrowstreet combines the investment intuition of their experienced team, with rigorous quantitative research and sophisticated forecasting models. The investment team seeks to outperform the benchmark by identifying information that, while relevant to a company's share price, is less obvious to the market. Redemptions and contributions are allowed semi-monthly.
- (h) **Aleutian Fund**: The Alyeska Aleutian fund is an equity focused long/short hedge fund that takes a market neutral approach to drive uncorrelated returns and mitigate systematic risk embedded in equity securities. Alyeska's risk management philosophy is to create a liquid, modestly levered and risk-controlled portfolio. It strives to ensure negligible correlation to broad market indices investment styles and most other hedge fund strategies. Alyeska provides monthly liquidity to their investors with 90 days' notice.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 2 - INVESTMENTS AND FAIR VALUE MEASUREMENTS (CONTINUED)

- (i) UBS Trumbull Property Fund on Property Income Fund: The UBS Trumbull Property Fund is a partnership that actively manages a core portfolio of equity real estate. The fund seeks to provide attractive returns while limiting downside risk. The Society is a limited partner in the fund. Redemptions are allowed on a quarterly basis with 60 days' notice and may be subject to a redemption queue.
- (i) Acadian Emerging Markets Equity Fund: The Acadian Emerging Markets Equity Fund is a fund-of-funds that seeks long term capital appreciation by investing primarily in common stocks of emerging country issuers. The Fund's performance benchmark is the Morgan Stanley Capital International Index of Emerging Markets. A written notice period of 30 days is required to redeem shares. For any withdrawal made within 180 days of contribution, the Fund reserves the right to charge up to a 2.5% withdrawal fee on the portion of the redeemed amount attributable to contributions made within such 180-day period.
- (k) Caxton Global Investment Fund: The Caxton Global Investment Fund's principal activity is trading in the international currency, financial commodities and securities markets. The Fund pursues several strategies for purposes of seeking capital appreciation which include cross-currency transactions, securities and derivatives trading, and various credit and relative value strategies. Redemptions are permitted on a quarterly basis with 45-day notice.
- (I) **Renaissance**: Renaissance Institutional Diversified Global Equities Fund (RIDGE) is a market-neutral, long/short equities fund. The Fund currently invests in equity securities listed on global exchanges traded in additional developed or emerging markets as research develops. Redemptions are permitted monthly with 30-day notice.
- (m) Voya Mortgage Investment Fund: The investment objective of the Voya Mortgage Investment Fund is to generate attractive risk adjusted returns by investing primarily in the U.S. residential mortgage-backed securities. The fund may enter into repurchase and reverse repurchase agreements and invest in futures contracts, forward contracts, options, swaps and other derivative transactions. There is a one-year lock-up period after which, redemptions are permitted quarterly with a 65-day notice.
- (n) Benefit Street Partners Debt Fund IV: The Benefit Street Partners Debt Fund IV aims to target investment opportunities created by the structural supply/demand imbalance for middle market debt in North America. The fund's investment objective is to deliver superior investment performance while maintaining downside protection by identifying and capturing opportunities for excess returns in the private debt market while targeting

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 2 - INVESTMENTS AND FAIR VALUE MEASUREMENTS (CONTINUED)

debt investment of between \$10 million and \$100 million. The Society is investing in the Benefit Street Partners Debt Fund IV through a Cayman Islands feeder fund treated as a corporation for tax persons, protecting the Society from Unrelated Business Income. Funds are locked-up during the seven-year term and are not redeemable; however, cash related to net interest earned on the investments will be distributed on a quarterly basis.

- (o) Varde Fund XIII: The Varde Fund XII is a pooled investment fund that invests globally in opportunistic credit and credit-related distressed assets, including corporate and government issued instruments, financial service companies that originate small balance commercial and consumer credits and real estate assets and secured debt. Funds are locked-up during the 10-year term and are not redeemable.
- (P) MGG SF Evergreen Fund (CAYMAN) LP: MGG SF Evergreen Fund (Cayman) LP Fund) is a Cayman Islands exempted limited partnership that invests substantially all of its capital into MGG SF Evergreen Master Fund (Cayman) LP (the Master Fund). The Master Fund is a Cayman Islands exempted limited partnership that was formed for the purpose of making investments primarily in debt securities in middle-market businesses, primarily operating in the U.S., and engagement in all activities and transactions as the General Partner may deem necessary or advisable in connection therewith. Each limited partner's commitment is subject to a lockup period that begins on the initial closing date of the commitment and ends on the fourth full fiscal quarter following the date of initial capital contributions related to that commitment. Subsequent to the lockup period, each limited partner will have the right to withdraw as of the last day of each fiscal quarter with 90 days prior written notice to the General Partner.
- (q) Lombard International/Harvest MLP Income III Fund: The Harvest MLP Income III Fund is designed to capture a high risk-adjusted return by investing in a portfolio of energy securities in Master Limited Partnerships with track records of consistent growth through organic expansion and accretive acquisitions, unique market advantage, high quality management team or improving distribution payouts. To protect the Society from potential Unrelated Business Taxable Income (UBTI), this investment is structured as a group variable annuity through Lombard International which invests in the Harvest MLP Income III Fund through an Insurance Company Separate Account. Redemptions are permitted as needed following a 30-day notification period from the date Harvest is notified with a request to redeem funds. The Society's shares were fully redeemed during 2021 except for a holdback amount of \$57,599 which was redeemed April 2022 after the completion of Harvest MLP Income III Fund's December 31, 2021 audit.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 3 - LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The Society relies on three main sources of funding for its ongoing annual operations: contributions, repayment of no-interest loans and withdrawals from its investment portfolio. Financial assets that are not available to fund current operations include contributions with donor restrictions and investments that are illiquid or have scheduled redemptions exceeding one year. Contributions restricted by the donor for specific purposes or time periods cannot be utilized until the restriction is met. Donor-restricted assets unavailable for current operations include donor contributions to the corpus of endowments, which are considered restricted in perpetuity (see Note 6 regarding endowments). To fully fund the demand for the Society's programs that support Air Force families and the administrative costs to run the organization, the Society relies heavily on its investment portfolio. The Finance Committee oversees the investment portfolio and utilizes a long-term spending guideline target of 4.5% to manage the amount of funds that are drawn down each year to fund operations. To provide the necessary liquidity in the portfolio to fund regular operations and any emergency that would require additional funding (hurricane or other disasters), the Finance Committee places a limit on illiquid investments such that they cannot exceed 40% of the portfolio value.

Illiquid investments consisted of alternative investments in private equity funds and private debt funds as of December 31, 2022 and 2021 (see Note 2 regarding investments).

Financial assets available to fund general expenditures within one year were as follows for the years ended December 31, 2022 and 2021:

	2022	2021
Cash and cash equivalents	\$ 1,414,722	\$ 1,023,465
Investments	217,702,290	258,373,806
Emergency assistance and education loan receivable, net	3,445,767	2,426,386
Promises to give	36,513	194,150
Total financial assets	222,599,292	262,017,807
Less:		
Investments with donor restrictions	(2,091,204)	(2,567,432)
Investments with no liquidity provision	(55,699,816)	(63,499,691)
Conditional grants subject to donor recall	(216,250)	(1,950,600)
Financial Assets Available to Meet Cash Needs		
For General Expenditure Within One Year	\$164,592,022	<u>\$194,000,084</u>

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 4 - PROPERTY AND EQUIPMENT

Property and equipment consisted of the following at December 31, 2022 and 2021:

	2022	2021
Furniture and equipment	\$ 296,732	\$ 296,732
Capitalized software	1,593,158	1,593,158
Computer equipment	183,289	168,119
	2,073,179	2,058,009
Less: Accumulated depreciation and amortization	(2,019,249)	(1,989,941)
Property and Equipment, Net	\$ 53,930	<u>\$ 68,068</u>

NOTE 5 - NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions consist of the following at December 31, 2022 and 2021:

	2022	2021
Endowment fund Time restricted	\$ 2,091,204 	\$ 2,386,613 180,819
Total	<u>\$ 2,091,204</u>	\$ 2,567,432

Net assets released from restrictions consisted of the following during the years ended December 31, 2022 and 2021:

	 2022	 2021
Purpose restricted for specific Society programs	\$ 	\$ 62,480
Endowment fund	86,289	85,163
Time restricted	180,819	71,559
Total	\$ 267,108	\$ 219,202

NOTE 6 - ENDOWMENT

The Society's Education Grant endowment consists of one fund held to provide earnings to pay scholarships under the General H.H. Arnold Education Grant Program. The Education Grant endowment is donor-restricted to be held in perpetuity. All investment returns

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 6 - ENDOWMENT (CONTINUED)

generated by the restricted funds are used to fund the grants on an annual basis. As required by U.S. GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

INTERPRETATION OF RELEVANT LAW

The Society has interpreted the Uniform Prudent Management of Institutional Funds Act of 2008 (UPMIFA) enacted by the General Assembly of the Commonwealth of Virginia as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Society classifies as permanently restricted net assets: (1) the original value of gifts donated to the permanent endowment, (2) the original value of subsequent gifts to the permanent endowment and (3) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified as an endowment in perpetuity is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Society in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the Society considers the following factors in deciding to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the organization and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the Society
- (7) The investment policies of the Society

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 6 - ENDOWMENT (CONTINUED)

Changes in endowment net assets for the years ended December 31, 2022 and 2021:

	With Donor Restrictions		
	for Specified G	dowment iven in erpetuity	Total
Balances at January 1, 2021 Contributions	\$ 133,104 \$	2,022,804 \$ 61,000	2,155,908 61,000
Investment return, net Appropriation of endowment assets for expenditure	254,868		254,868
Balances at December 31, 2021	(85,163) 302,809	2,083,804	(85,163) 2,386,613
Contributions Investment return, net	(216,520)	7,400	7,400 (216,520)
Appropriation of endowment assets for expenditure	(86,289)	<u></u> _	(86,289)
Balances at December 31, 2022	<u>\$</u> <u>\$</u>	<u>2,091,204</u> \$	2,091,204

FUNDS WITH DEFICIENCIES

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that current law requires the Society to retain for a fund of perpetual duration. In accordance with GAAP, deficiencies may result from unfavorable market fluctuations. Should the need to make expenditures from funds with deficiencies arise, the Society intends to comply with the appropriate legal requirements pertaining to such matters. Funds with deficiencies totaled \$78,425 and \$0 as of December 31, 2022 and 2021, respectively and were a result of investment losses during the year ended December 31, 2022.

RETURN OBJECTIVES AND RISK PARAMETERS

The Society has adopted investment and spending policies for its investment portfolio reserve funds of which a small portion of these assets are endowed for a particular purpose by donors. The investment policy seeks a long-term rate of return on the portfolio that ensures that the growth of the Society's assets will be sufficient to offset or exceed inflation, required program spending, investment management fees and operating expenses over a full

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 6 - ENDOWMENT (CONTINUED)

RETURN OBJECTIVES AND RISK PARAMETERS (CONTINUED)

market cycle. The Society has a low to moderate risk philosophy, but recognizes the need for higher long-term results to fund the current level of program spending. The investment policy calls for a diverse portfolio utilizing various asset classes, with a goal of reducing volatility and risk. All returns generated by the endowment given in perpetuity are used to fund the named education grants set up by the donor, with excess returns used to fund additional grants distributed by the program during the year.

STRATEGIES EMPLOYED FOR ACHIEVING OBJECTIVES

To satisfy its long-term rate-of-return objectives, the Society relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Society targets a diversified asset allocation that places a greater emphasis on equity-based investments, coupled with an allocation to alternative investments, to achieve its long-term return objectives within prudent risk constraints. The endowment given in perpetuity is a subset of the total investment fund held by the Society.

SPENDING POLICY AND HOW THE INVESTMENT OBJECTIVES RELATE TO SPENDING POLICY

The Society has a policy of maintaining the full historical value of the endowment in perpetuity. As of December 31, 2022, the full investment portfolio is invested using a target asset mix of 43% equity, 20% fixed income securities and cash and 37% alternative investments, per the Board approval investment policy, in an effort to generate returns to cover the long-term return objective of 5% plus CPI. The total return generated by the endowment is used each year to fund the education grants designated by donor restriction.

NOTE 7 - EDUCATION PROGRAM EXPENSES

Educational program expenses consisted of the following for the years ended December 31, 2022 and 2021:

	2022	2021
General H.H. Arnold Education Grants	\$ 2,330,422	\$ 5,187,007
Merit-based Scholarships	80,000	100,000
Educational Program Administration	713,395	573,384
	ф 2 122 017	Ф 5 060 2 01
	<u>\$ 3,123,817</u>	<u>\$ 5,860,391</u>

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 8 - RETIREMENT PLAN AND POST-RETIREMENT BENEFIT

The Society has a defined contribution pension plan in which all employees participate. Biweekly employer contributions were equal to 9% of participants' gross compensation as defined in the plan for both 2022 and 2021. During the 2022 and 2021, the Society contributed \$251,659 and \$226,723, respectively, to this plan.

In addition, the Society sponsors a 403(b) plan available to all employees, allowing them to set aside for retirement a portion of their compensation on a pre-tax basis. No employer contributions are made through the Society's 403(b) plan.

As a retirement benefit, the Society provides life insurance benefits to any employee that retires from the Society with more than 10 years of employment with the Society. The benefit is a fully paid-up whole life policy, owned by the employee, with a value of 50% of the employee's estimated ending salary up to a max of \$50,000. The liability for post-retirement life insurance was \$271,958 and \$285,162 for the years ended December 31, 2022 and 2021, respectively.

NOTE 9 - COMMITMENTS AND CONTINGENCIES

OFFICE LEASE

The Society utilizes office space contributed by the Department of the Air Force effective September 1, 2018, as discussed in Note 1. Rent expense paid by the Society for the years ended December 31, 2022 and 2021, was \$0.

NOTE 10 - INCOME TAXES

The Society is exempt from payment of income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code, and is classified as other than a private foundation. The Society believes that it has appropriate support for income tax positions taken.

The Society has adopted the authoritative guidance relating to accounting for uncertainty in income taxes included in FASB ASC Topic 740, Income Taxes. These provisions provide consistent guidance for the accounting for uncertainty in income taxes recognized in an entity's financial statements and prescribe a threshold of "more likely than not" for recognition and derecognition of tax positions taken or expected to be taken in a tax return. The Society evaluated its uncertainty in income taxes for the years ended December 31, 2022 and 2021, and determined that there were no matters that would require recognition in the

NOTES TO FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

NOTE 10 - INCOME TAXES (CONTINUED)

financial statements or that may have any effect on its tax-exempt status; and there are currently no audits pending or in progress. It is the Society's policy to recognize interest and/or penalties related to uncertainty in income taxes, if any, in income tax or interest expense. As of December 31, 2022 and 2021, the Society had no accruals for interest and/or penalties.

NOTE 11 - RECLASSIFICATIONS

Certain 2021 amounts have been reclassified to conform to the 2022 presentation with no effect on the previously reported total change in net assets.

NOTE 12 - SUBSEQUENT EVENTS

The Society has evaluated subsequent events for recognition or disclosure through November 29, 2023, the date the financial statements were available to be issued.